# Service design

#### Lou Hunnebeck







### Service design

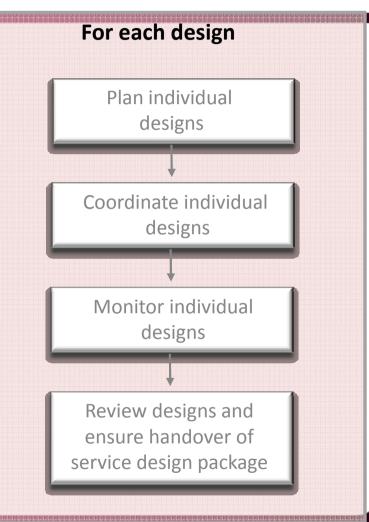
- Key areas of improvement:
  - New process
  - Enhanced process flows
  - Clarification of:
    - The five aspects of design
    - The service lifecycle within the service portfolio
    - Revised service catalogue language: (customer facing service and supporting service)
    - Expanded design interfaces to other service lifecycle stages





### Design coordination

#### For overall design lifecycle stage Define and maintain policies and methods Plan design resources and capabilities Coordinate design activities Manage design risks and issues Improve service design





### Clarity of types of services

#### Customer-facing service:

 IT services that are seen by the customer. These are typically services that support business units/ business processes, directly facilitating outcome(s) desired by the customer

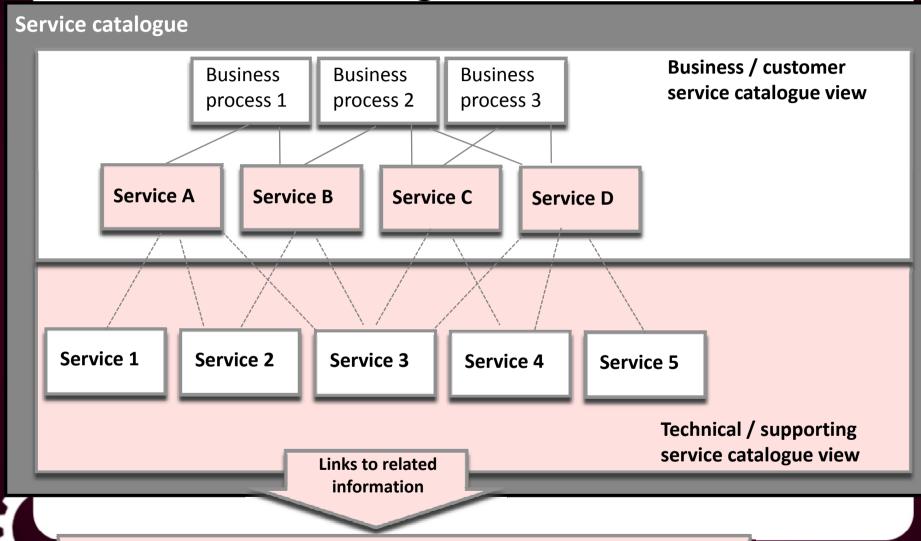
#### Supporting service:

• IT services that support or 'underpin' the customer-facing services. These are typically invisible to the customer, but essential to the delivery of customer-facing services





#### Service catalogue



Service assets / configuration records





# Five aspects of design - consistency

- Service solutions for new or changed services
- Management information systems and tools
- Technology architecture and management architecture
- The processes required
- Measurement methods and metrics

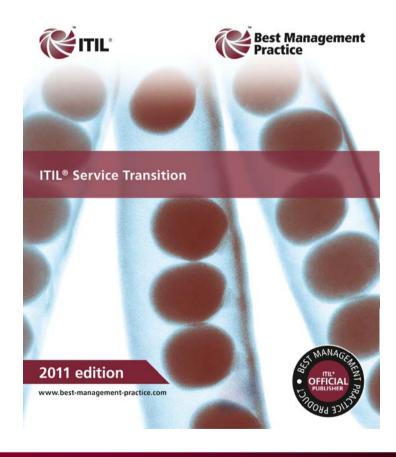




### Service transition

#### Stuart Rance







#### Service transition

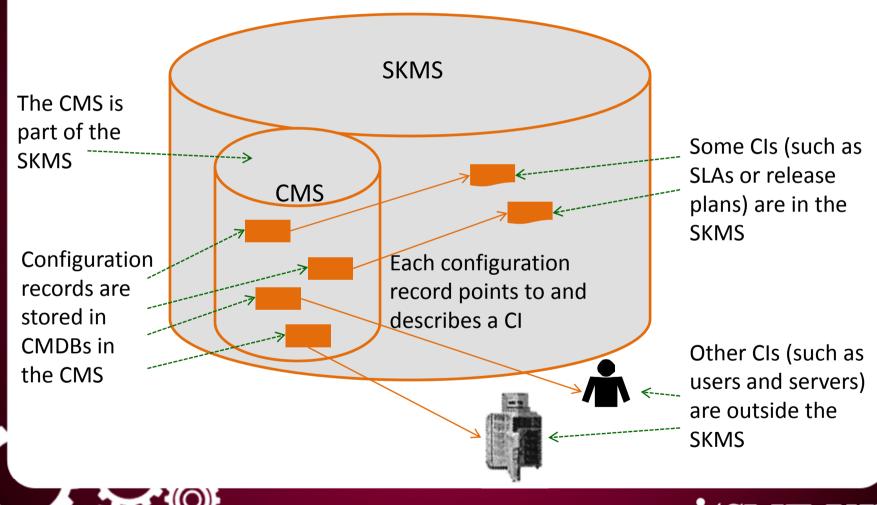
#### Key areas of improvement

- Content and relationships of SKMS and CMS
- How and when to use a change proposal
- Content about asset management added to SACM
- New high level process flow for release and deployment
- Improved integration between process flowcharts and text
- Evaluation renamed to change evaluation
- Most risk management content moved to appendix





#### SKMS and CMS

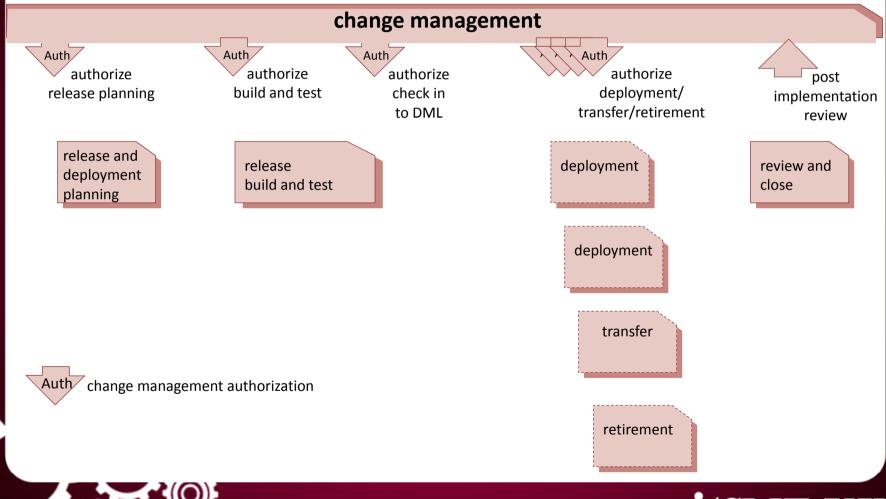


#### Change proposals

- Used for major change
  - Usually created by service portfolio management
  - Provides description of change and business case
  - Submitted before new/changed service is chartered
  - Change management checks for resource conflicts or other issues before authorizing
  - Allows change management to add long term plans
- RFCs raised in the normal way for specific changes
  - RFCs linked to the change proposal



### Release and deployment



#### SACM

- Asset management content moved together to a single sub-heading
  - Fixed assets and fixed asset management
  - Software asset management
  - Secure libraries and secure stores
  - Definitive spares
  - Definitive media library
  - Decommissioning assets





# Service operation

#### Randy Steinberg







#### Service operation

- Key areas of improvement:
  - Enhanced process flows
  - Enhanced functional and organizational guidance
  - Proactive problem management and root cause analysis techniques
  - Incident matching
  - Enhanced guidance physical facilities and data centers
  - Application management v application development





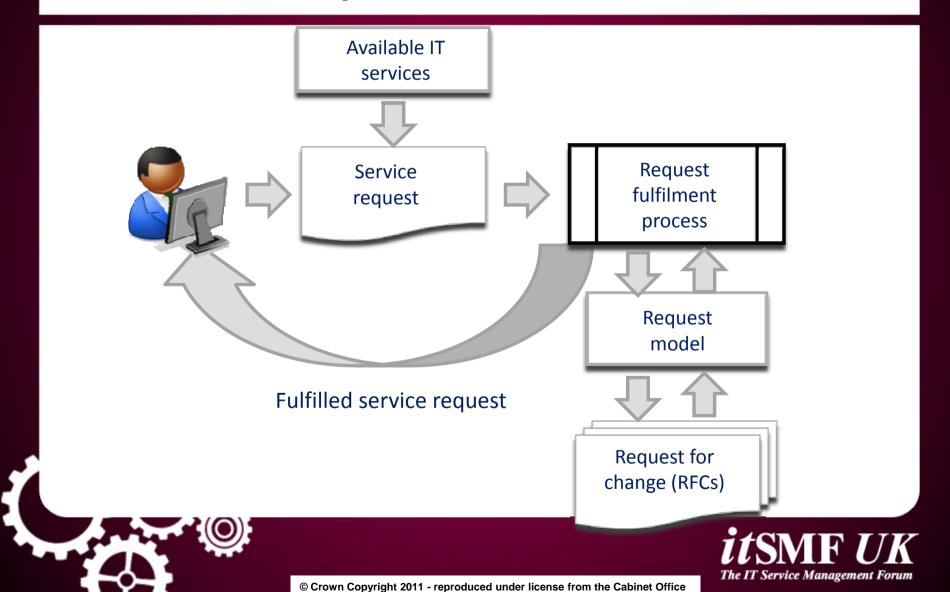
#### Service operation

- Further clarification:
  - Incident v problem v request
  - Requests v standard changes v change proposals
  - Request models
  - When incidents trigger the problem mgt. process
  - How application management differs from application development
  - How event mgmt. triggers incident mgmt.
  - Events v alarms, alerts, thresholds, and warnings





### Service requests



# Continual service improvement (CSI)

#### Vernon Lloyd







#### **CSI**

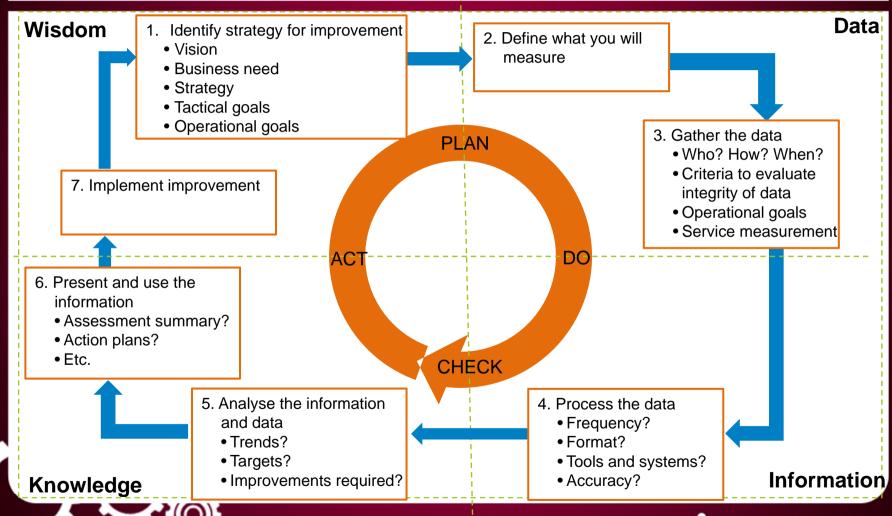
- Best Management Practice

  [TIL\* Continual Service Improvement
- Seven-step improvement process
  - Now has 7 steps
  - Documented as every other ITIL process
- And the second section is
- Relationship with "Plan-Do-Check-Act "more explicit
- CSI model renamed CSI approach
- CSI register introduced
- Improved interfaces between CSI and other lifecycle stages
- Lots of small improvements

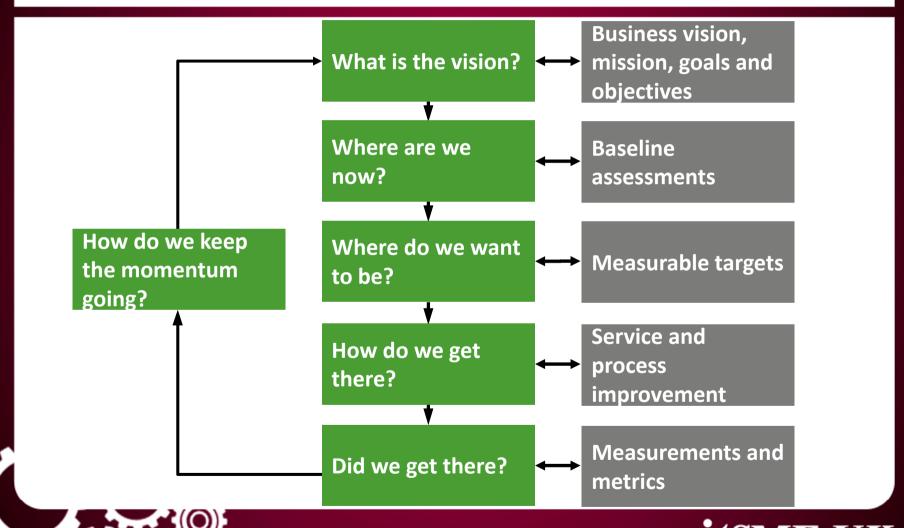




#### Seven-step improvement



# CSI approach

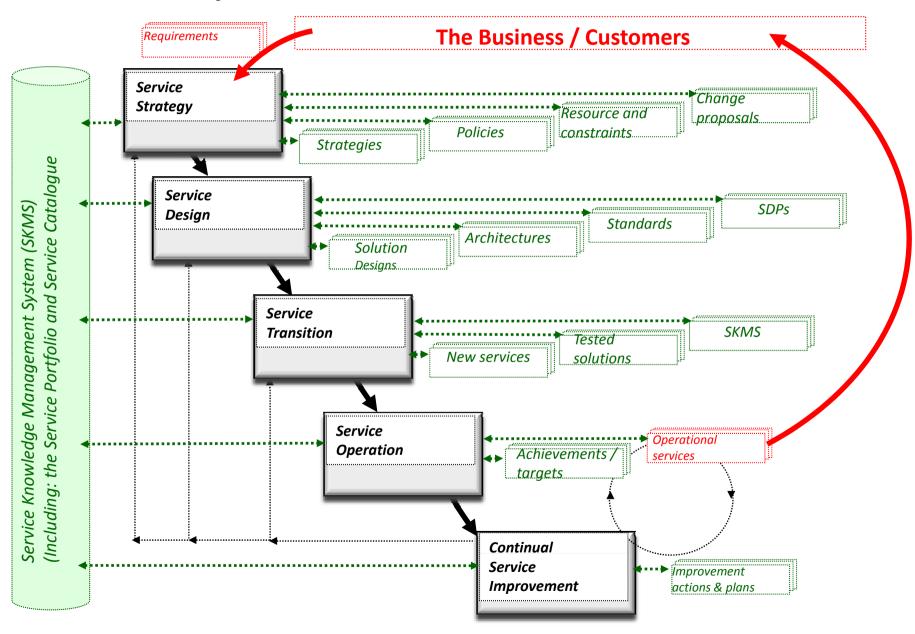


#### CSI register

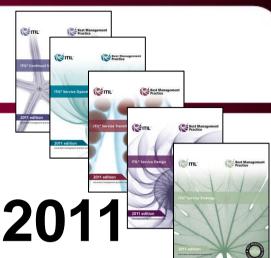
- Used to record all improvement opportunities
- Categorised into
  - large / medium / small, quick / medium term / long term
- Documents the potential benefits
- Used to prioritize opportunities
- Tool for managing and reporting all improvement activity
- Provides visibility of improvements
- There is an example CSI register in CSI appendix B



### Summary



## ITIL® 2011



# Budapest – October 2011

#### Colin Rudd

FSM, FBCS, CITP, CEng, FIITT

Service Management consultant, mentor and coach ITIL Author

IT Enterprise Management Service Ltd.

colin.rudd@itemsltd.co.uk

Director of itSMF UK

© Crown Copyright 2011 - reproduced under license from the Cabinet Office



